

STATE OF OUR UNIVERSITY

David E. Daniel



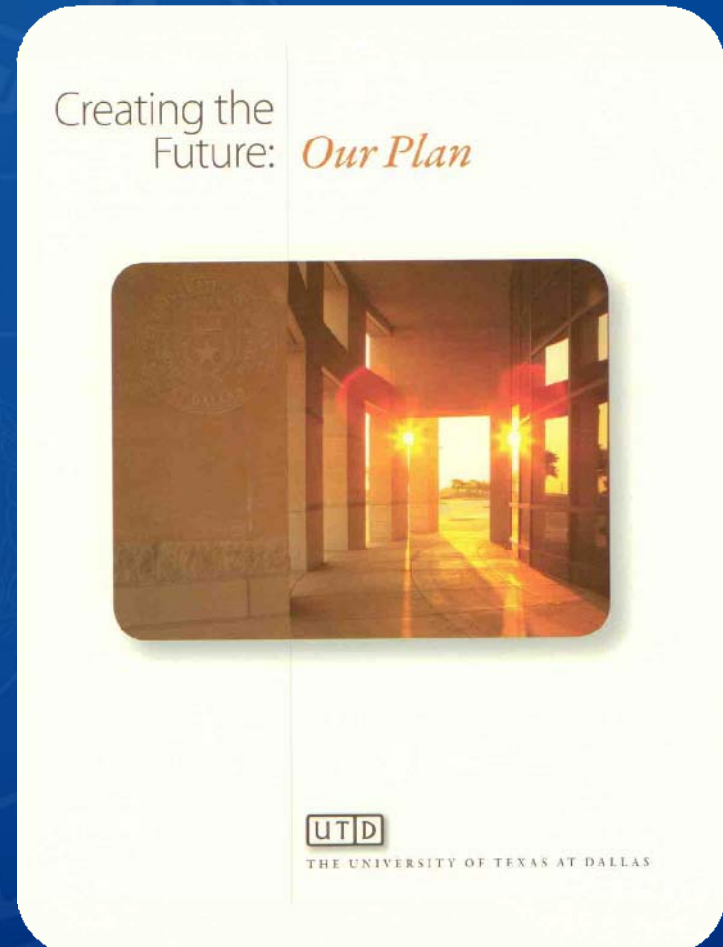
November 4, 2009

OUR PRIORITIES

- ▶ **Excellence**: Everywhere and everyone
- ▶ **Balance**: Education & research, service to our students and community, and diversity
- ▶ **Growth**: Enrollment, degree programs, faculty, support staff, facilities, and scholarly outputs
- ▶ **Responsibilities**: Student success, service to others, cost management, and student affordability/access
- ▶ **Tier One Progress**: Becoming one of the nation's best research universities

STRATEGIC IMPERATIVES FOR 2017

- Build faculty size greater than 600
- More than double research expenditures to > \$100 M
- Add 5,000 new FTE students
- Increase the number of PhDs awarded to > 300 per year
- Enhance 4-year graduation rate to $\geq 47\%$
- Improve annual giving and increase endowment to \geq \$550 M
- Improve operating efficiency
- Tell UT Dallas' story better



SELECTED POINTS OF PRIDE

- **Average freshman SAT score** among the highest for Texas public universities
- **Excellence that's accessible:** 41% of our undergraduates are first generation college graduates
- **Student success:** UT Dallas pre-med majors were admitted on first application to medical school at a rate of 61 %, against a national admission rate of 49 %
- **Success of chess, debate, basketball and volleyball teams**
- **Executive MBA ranked No. 1 in Texas** by *Financial Times* two years in a row; **Full-Time MBA program ranked among top 50 nationwide** by *U.S. News*
- *U.S. News and World Report* ranks **graduate audiology program No. 4 in the nation, and engineering No. 4 in Texas**
- **UT Dallas ranked among top 100 “Best Value” colleges** in U.S. according to *Kiplinger's Personal Finance*

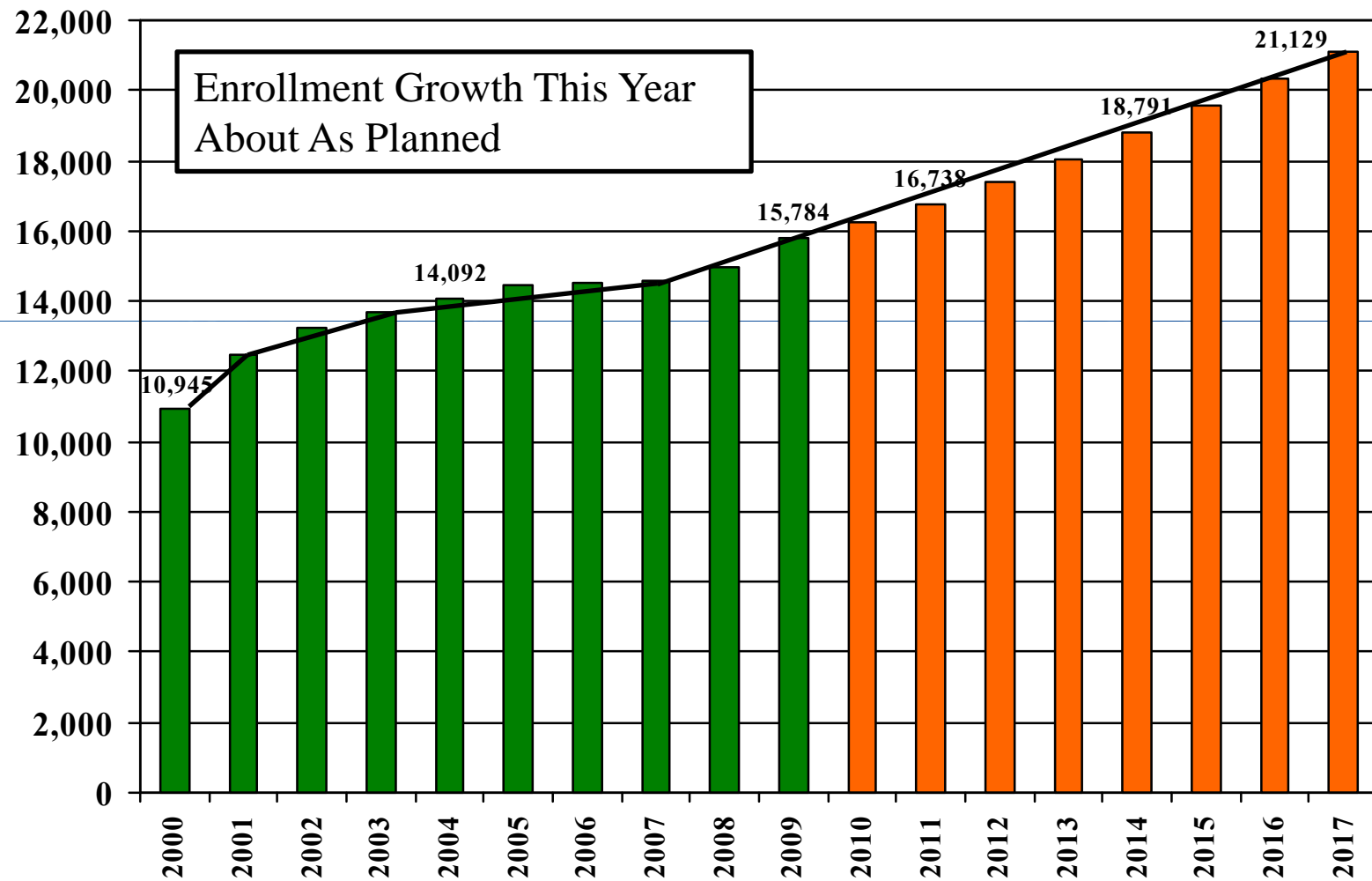
Budget Summary: Revenues (\$M)

Source of Income	2009 Budget	2009 Actual	2010 Budget
Tuition and Fees	149	155	168
State Appropriations	79	78	89
Sponsored Programs	45	43	65
Investment Income	13	13	12
Gifts for Operations	10	11	12
Federal Stimulus (ARRA)	-	-	6
Other	28	29	29
Total Expenditure	324	329	381

Budget Summary: Expenditures (\$M)

Source of Expenditures	2009 Budget	2009 Actual	2010 Budget
Instruction	101	96	120
Research	58	58	74
Scholarships & Fellowships	40	44	43
Institutional Support	30	27	33
Academic Support	26	31	32
Physical Plant	21	22	22
Debt Service	18	17	20
Auxiliary Enterprises	18	16	18
Student Services	11	12	12
Other	7	7	10
Total Expenditure	330	330	384

STUDENT ENROLLMENT GROWTH: 2000 TO 2009 AND PROJECTED TO 2017



Enrollment data as reported to the THECB

2009 enrollment preliminary; Executive Education enrollment not included 2000-2008

FALL 2009 FRESHMAN PROFILE

Number of New Freshmen* – 1,343

The Freshman Class Increased by 20% over Fall 2008

Average SAT – 1225**

Average Class Rank – 21st

Top 10 Percent – 36%

Top 25 Percent – 70%

(*for those with class rank)

Gender

Male – 56%

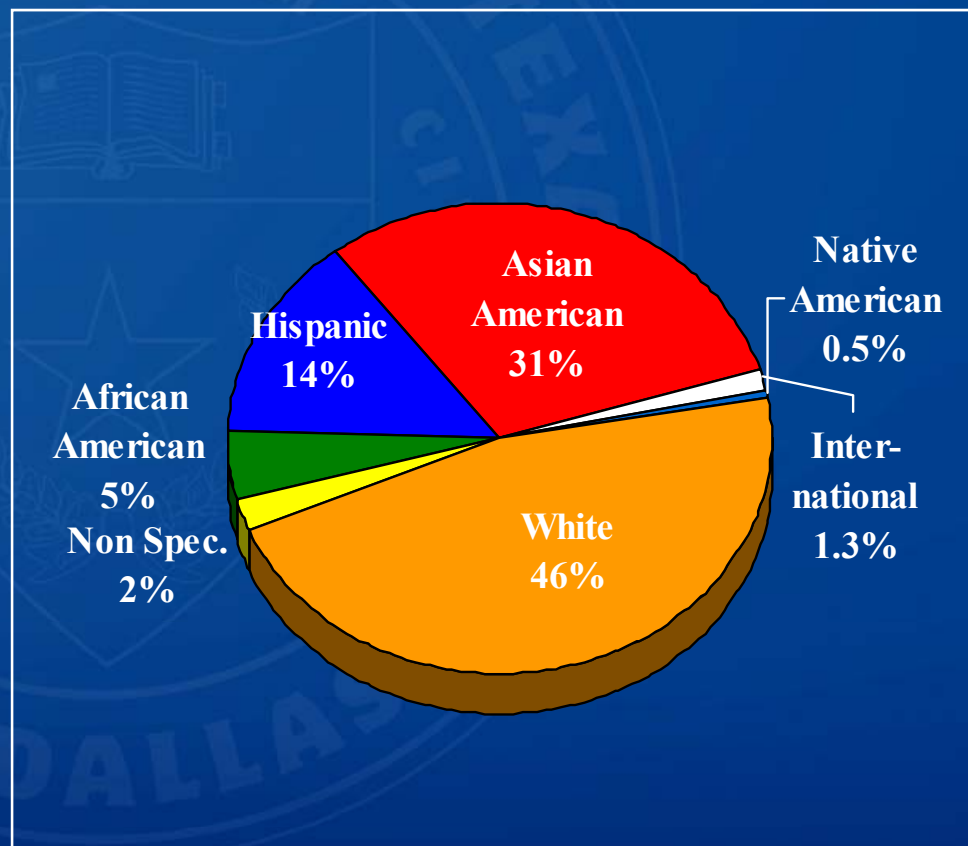
Female – 44%

Geographic Region:

Eleven-county DFW area – 66%

Other Texas areas – 28%

Outside Texas – 6%

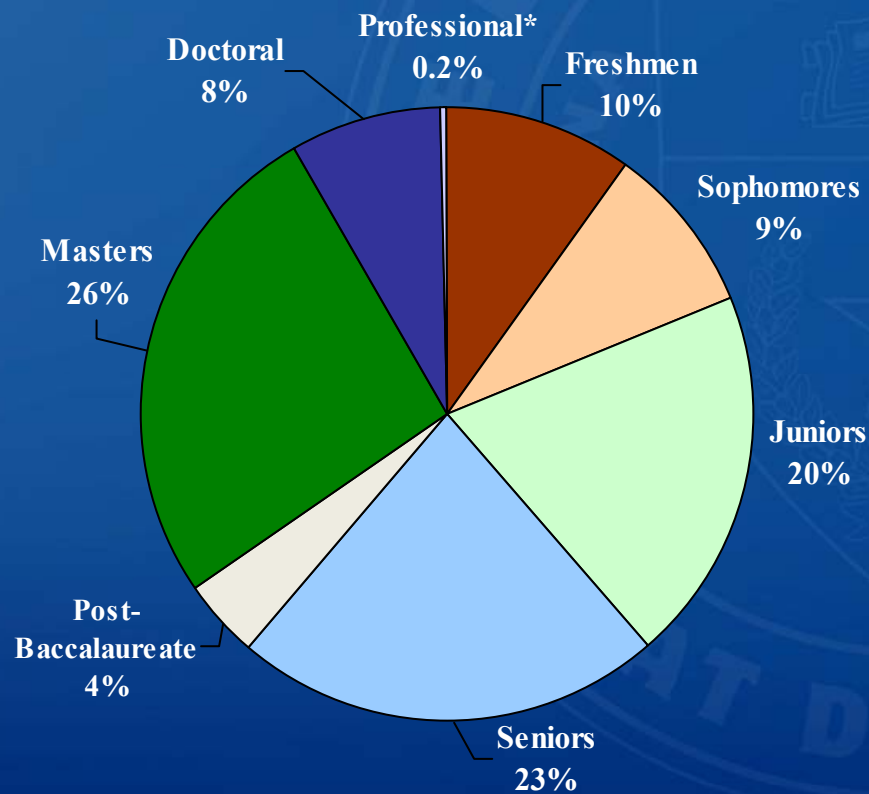


* First Time in College (FTIC), preliminary figures; **Includes max score of either converted ACT scores or SAT

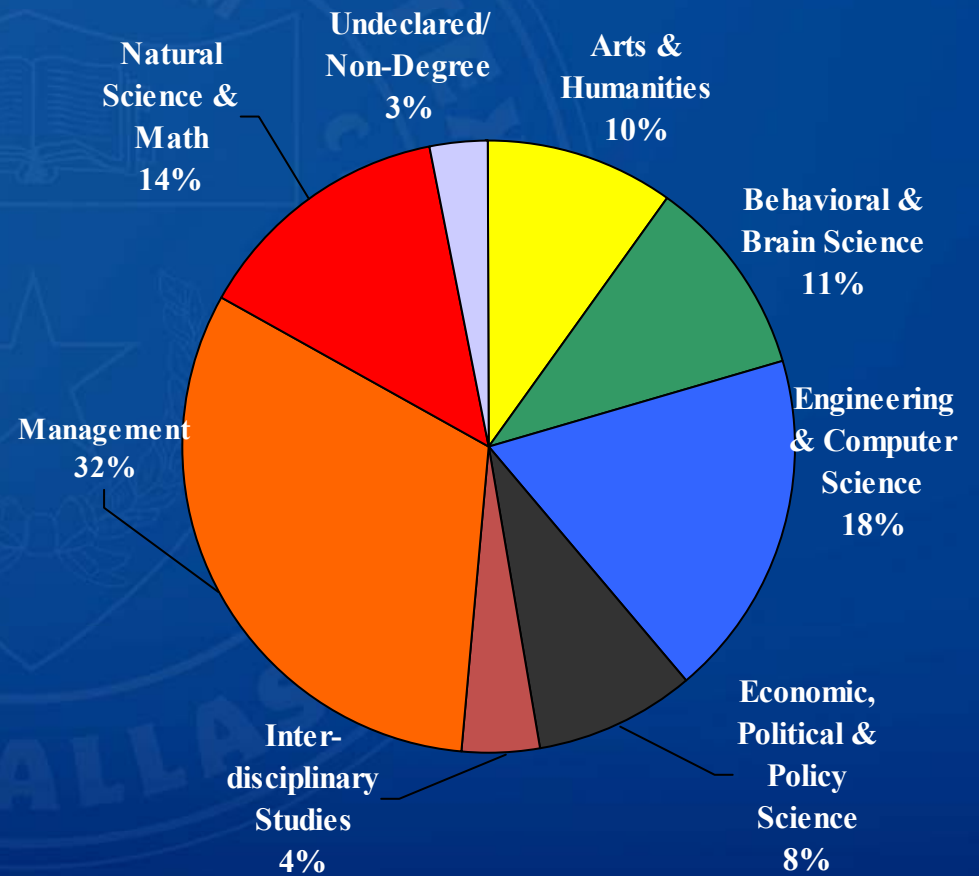
FALL 2009 STUDENT PROFILE

Enrollment: 15,784*

By Classification

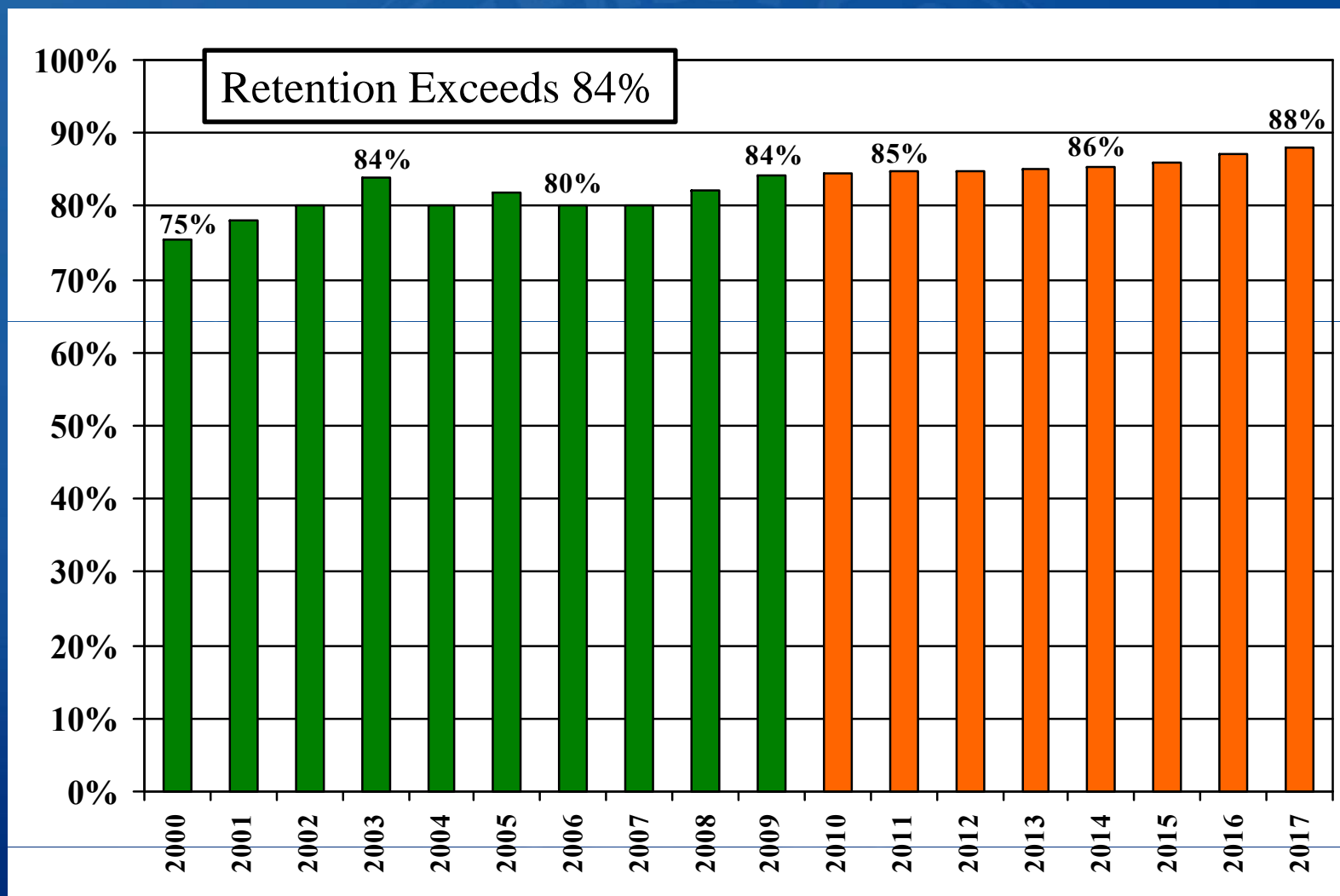


By School



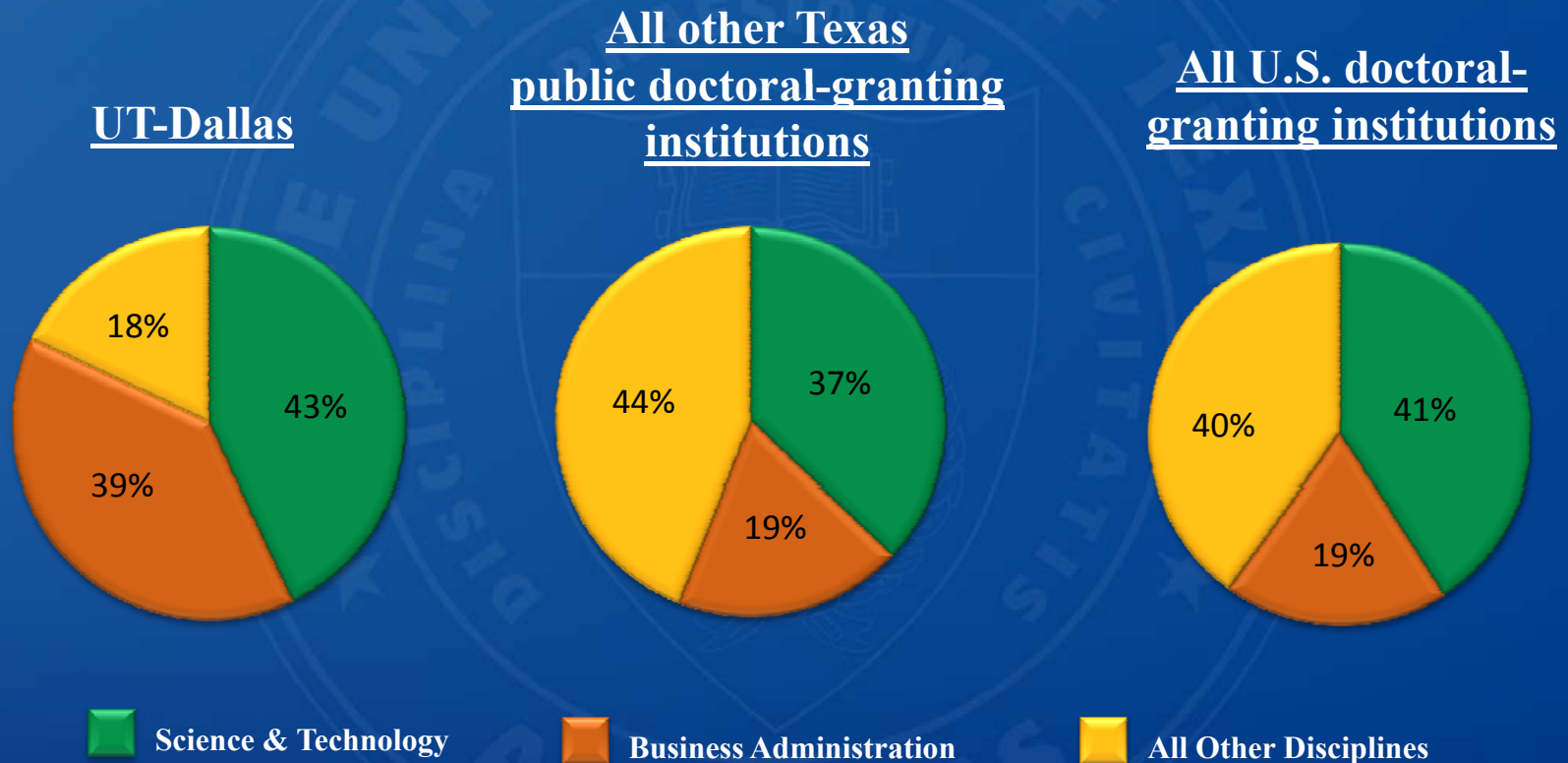
* Audiology
Preliminary data

FRESHMEN RETENTION RATE 2000 TO 2009 AND PROJECTED TO 2017



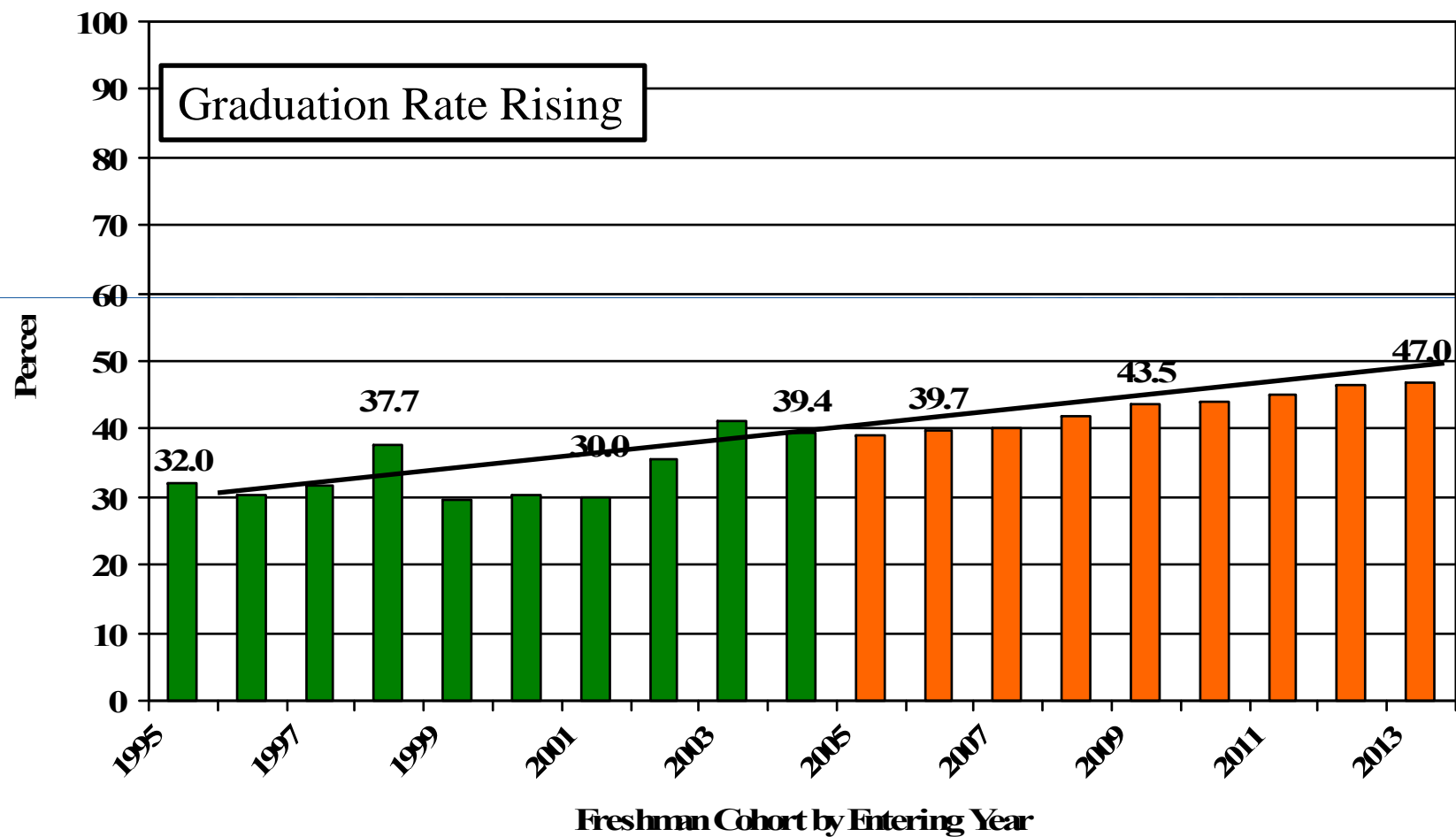
2000-2008 as reported to the Texas Higher Education Coordinating Board; 2009 preliminary, 2010-2017 projections based on Strategic Plan

UT DALLAS CONFERS GREATER PERCENTAGE OF SCIENCE, ENGINEERING AND BUSINESS DEGREES



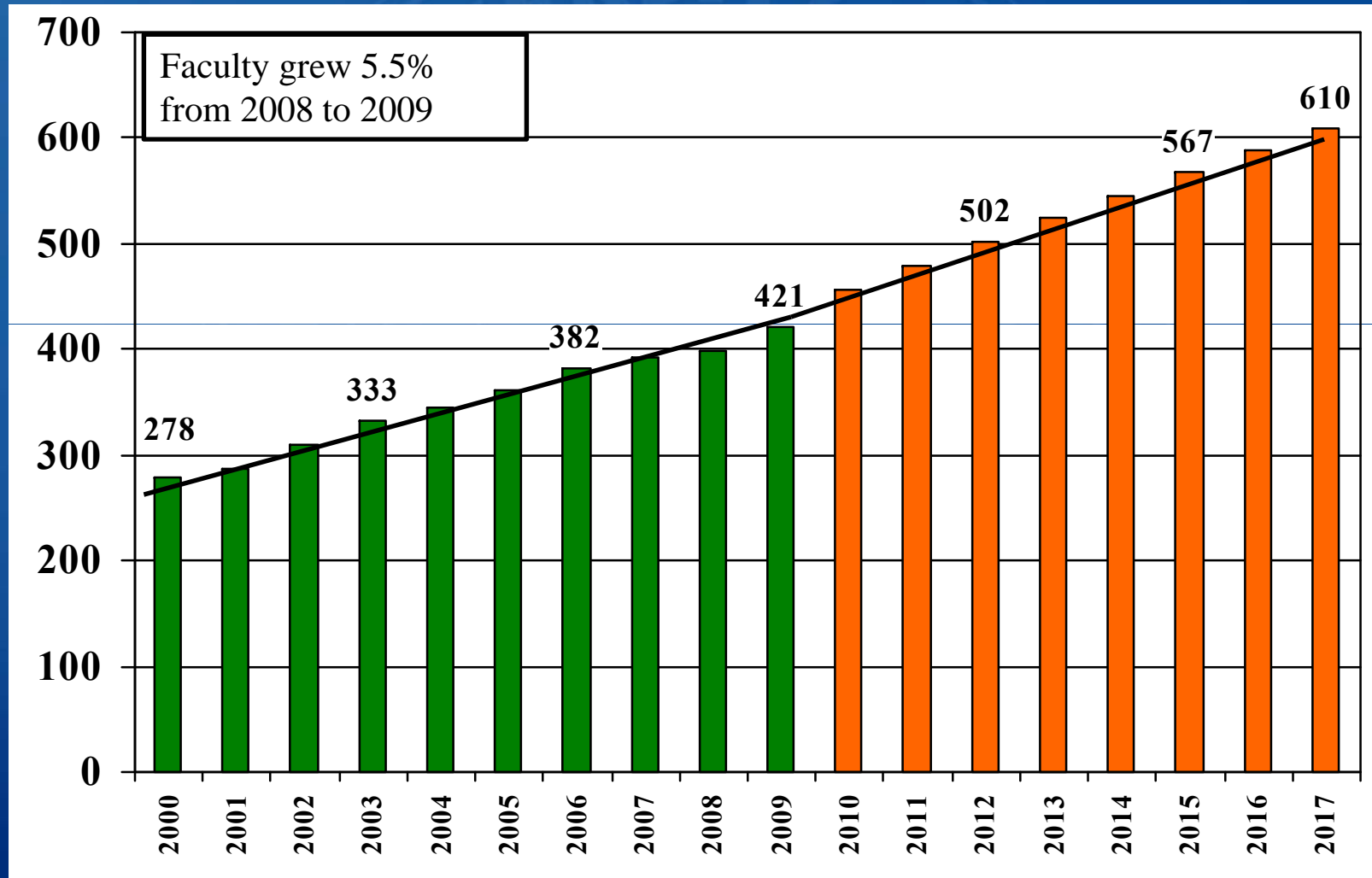
Bachelors, masters, doctoral and first professional degrees conferred by national doctoral universities. "Science and technology" includes computer science, engineering, math, biological & physical sciences, clinical psychology, health professions-related sciences, public administration, and the social sciences. Source: IPEDS Completions academic year 2007-08

FOUR-YEAR GRADUATION RATE COHORTS 1995 TO 2004 AND PROJECTED FOR THE 2005-2012 COHORTS



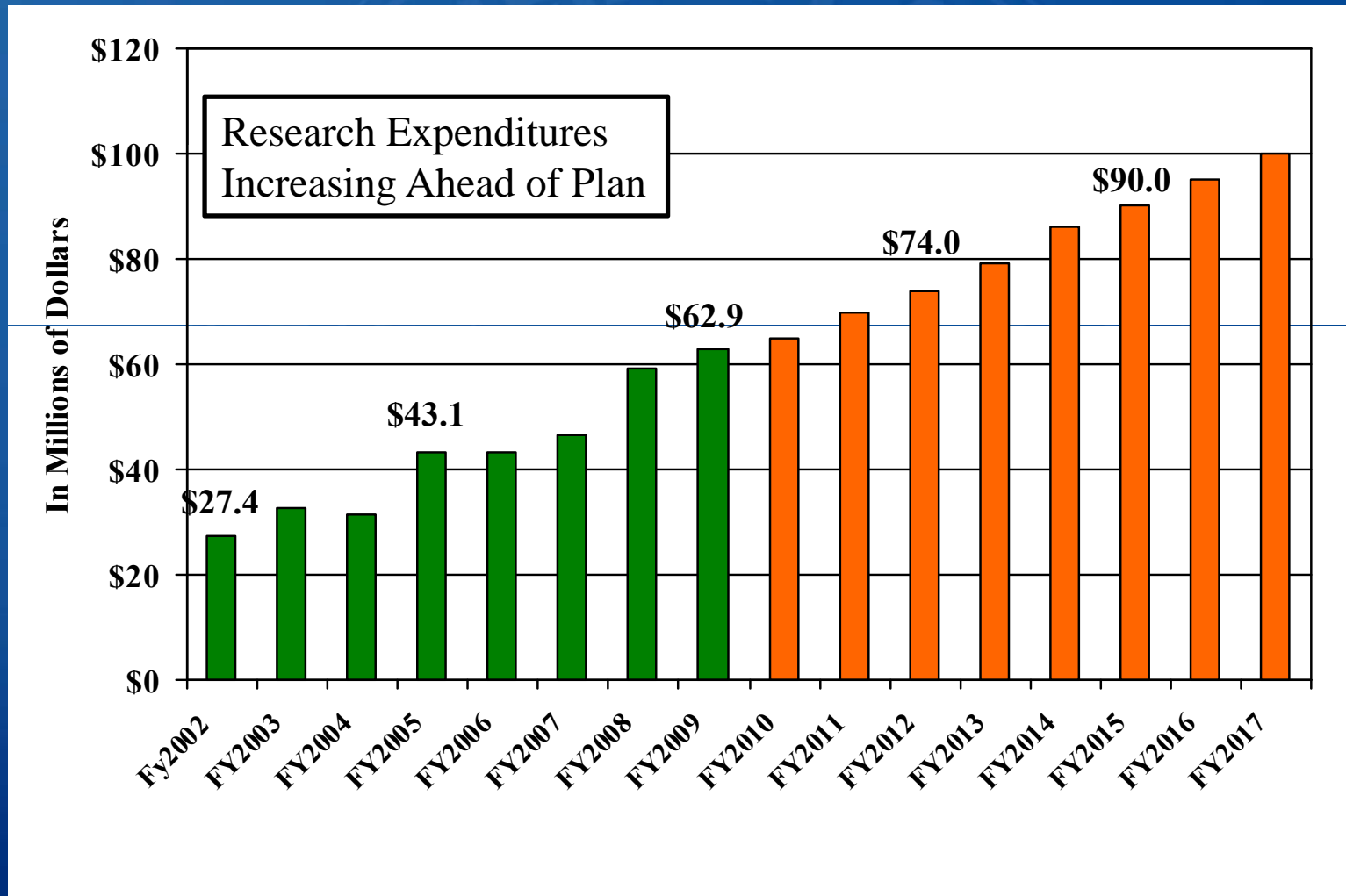
1995-2001 as reported to the Texas Higher Education Coordinating Board; 2002-2005 preliminary provided by OSPA; 2005-2013 projections based on Strategic Plan

TENURED AND ON-TRACK FACULTY: 2000 TO 2009 AND PROJECTED TO 2017



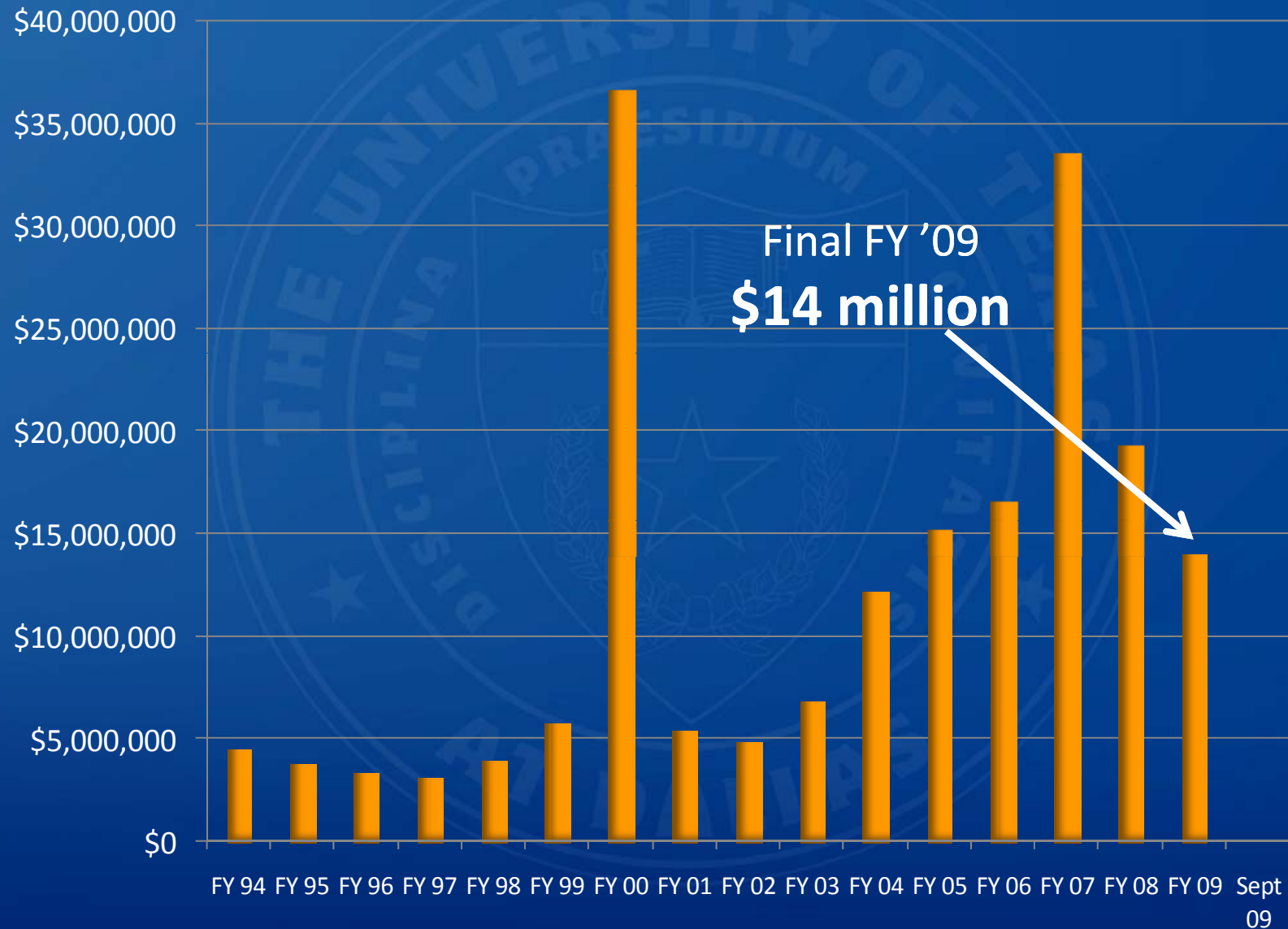
2000-2008 as reported to the Texas Higher Education Coordinating Board, 2009 preliminary, 2010-2017 projections based on Strategic Plan

RESEARCH EXPENDITURES: FY2002 TO FY2009* AND PROJECTED TO FY2017

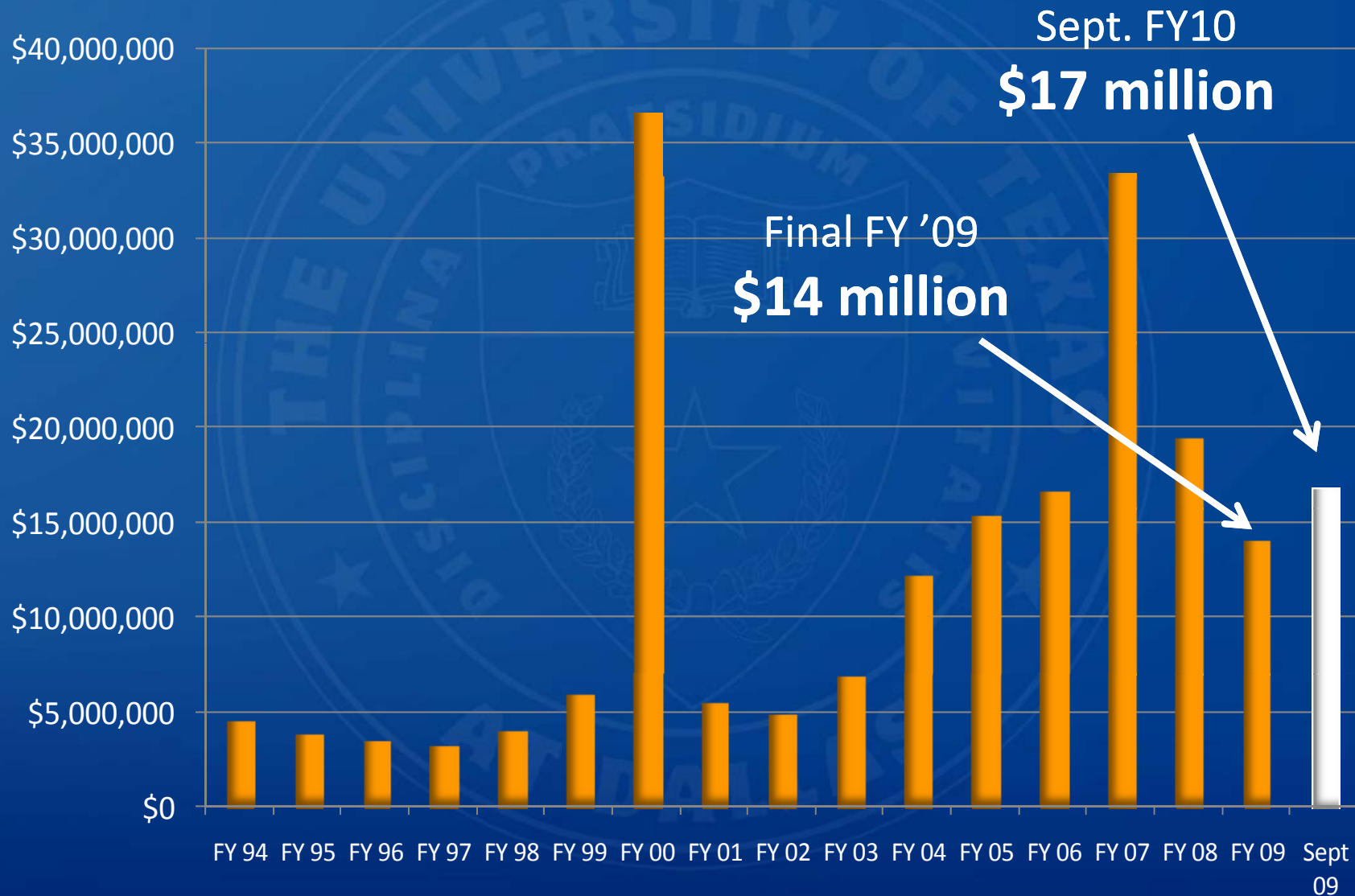


Source Data: Vice President for Research, *2009 preliminary; projections by OSPA

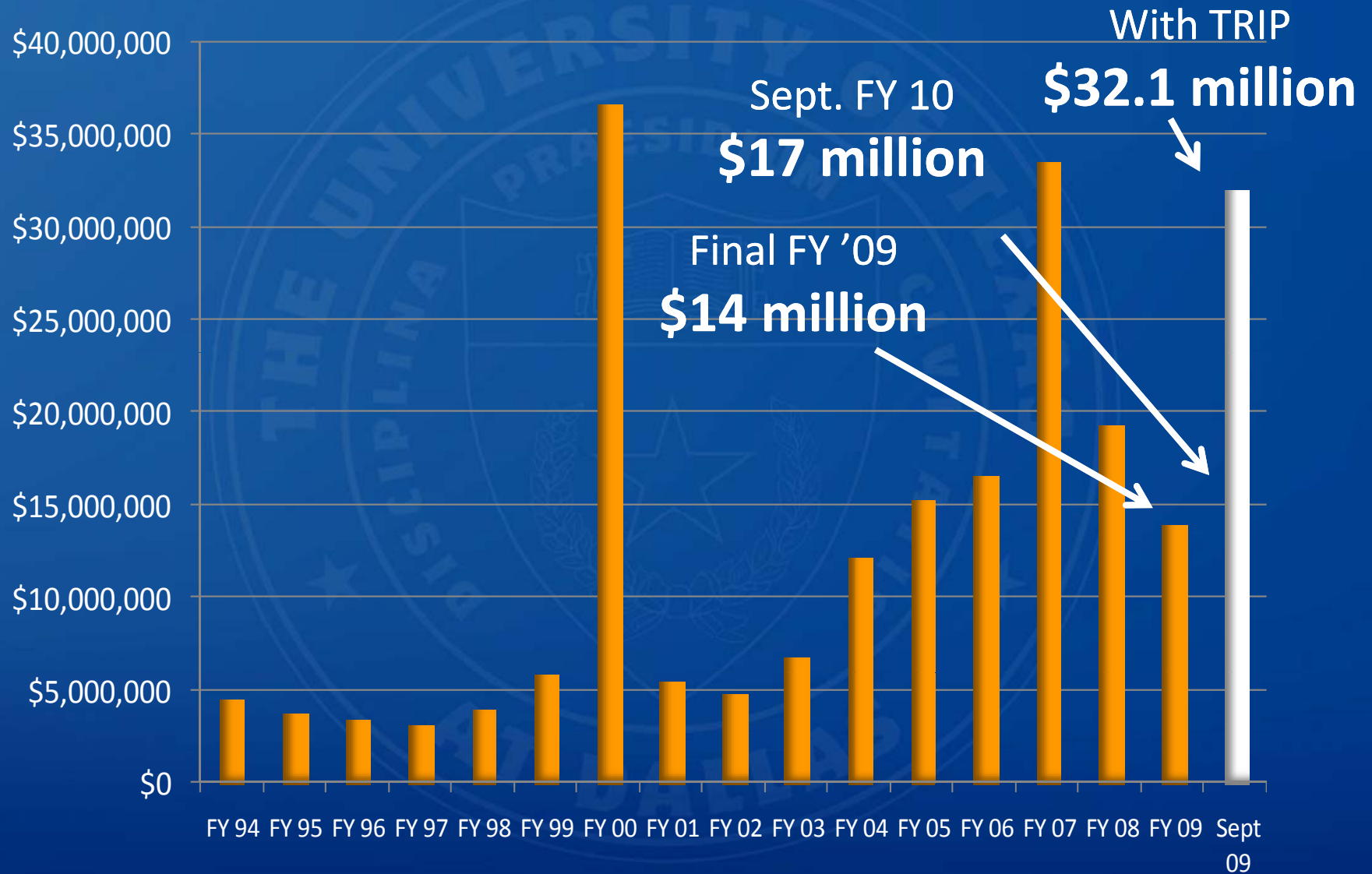
Total Private Support, FY 1994 – 2009



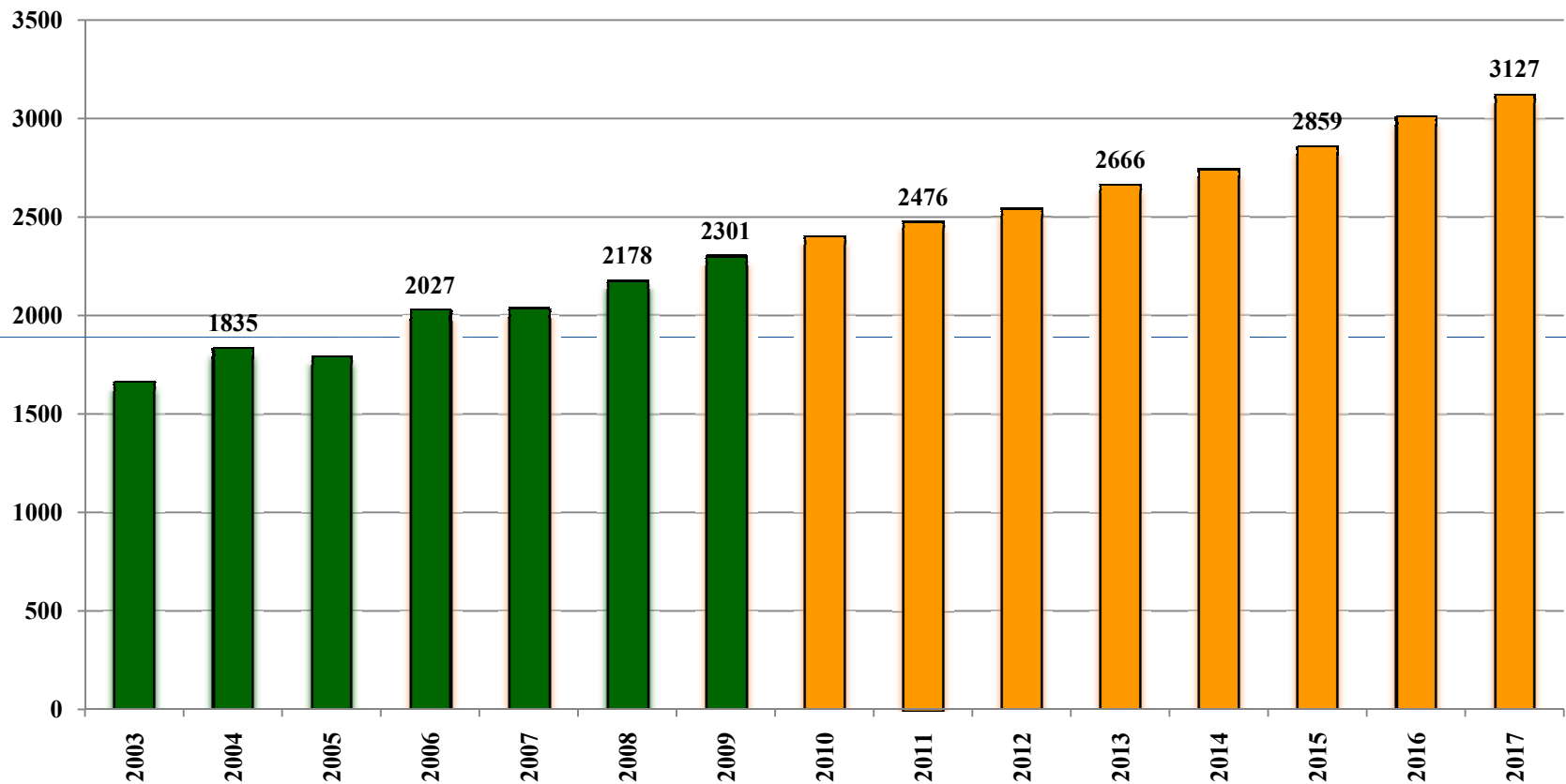
Total Private Support, FY 1994 – 2009 Plus Sept. FY10



Total Private Support, FY 1994 – 2009 Plus Sept. FY10



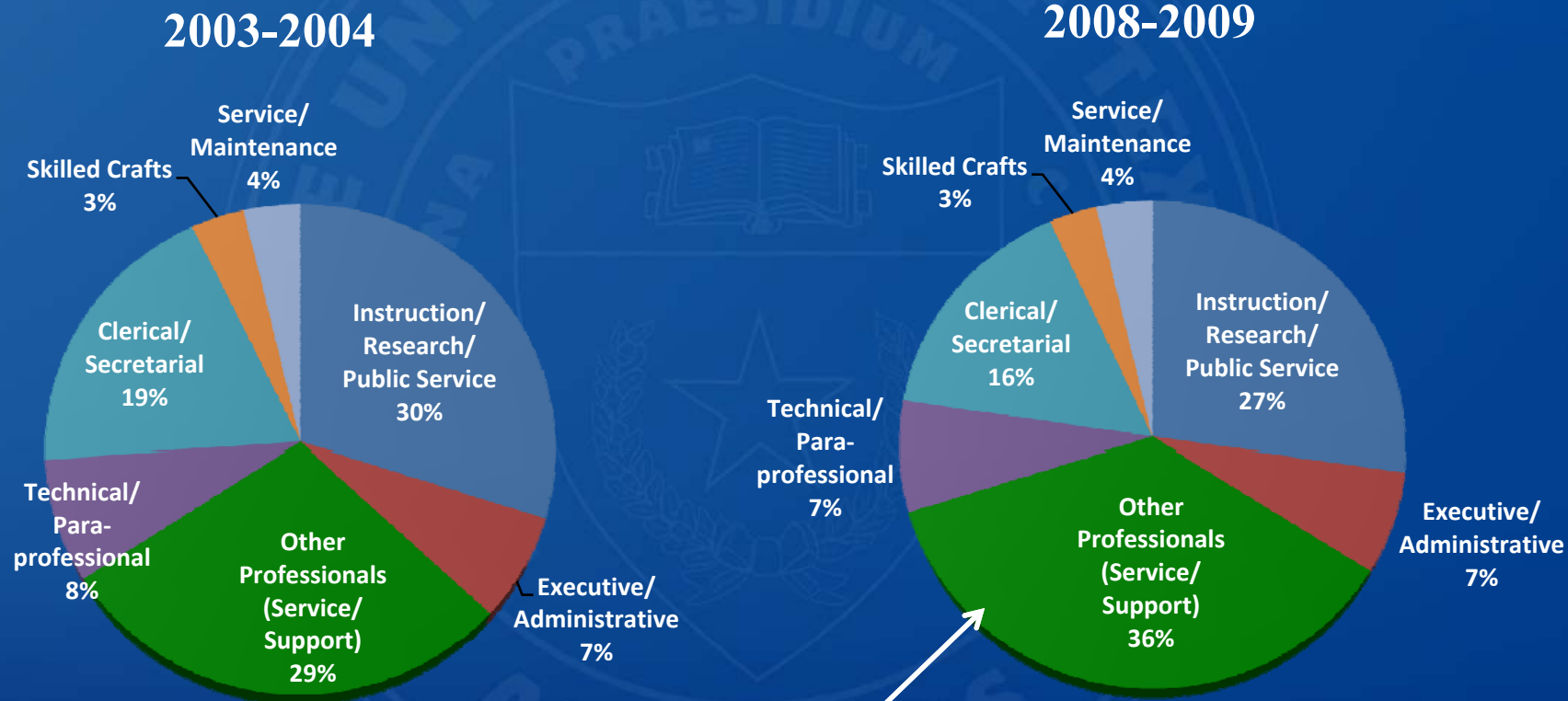
UTD Staff to 2009* and Projected to 2017



*2003-2008 as reported to the U.S. Department of Education; excludes instructors, researchers, graduate assistants and students on work-study; includes full-time and part-time employees and hourly student workers

Staff Profile

Full-time Staff by Primary Function



Growth primarily in number of assistant directors, managers, advisors, researchers and coordinators.

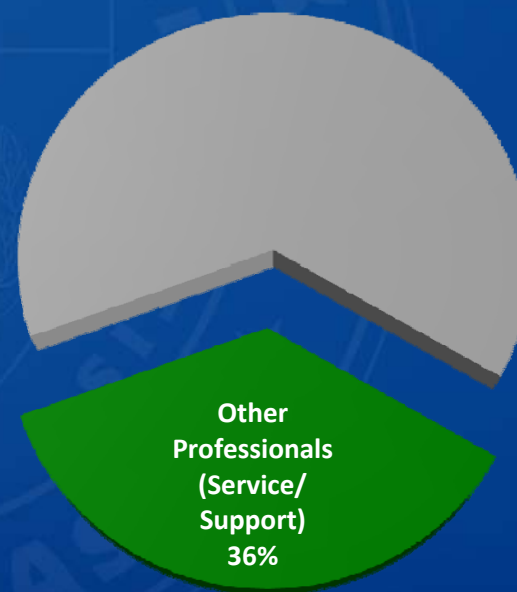
As reported to the U.S. Department of Education

Staff Profile

2008-2009

Post-Doctoral Research Associates – 83
Software Systems Specialists – 56
Researchers – 54
Coordinators – 54
Managers – 36
Directors – 28
Administrative Services Officers – 27
Clinicians – 22
Systems Analysts – 21
Librarians – 21
Accountants – 20
Academic Advisors – 16
Child Development Specialists – 16
Assistant Directors – 14
Enrollment Services Advisors – 14

All Other Professionals – 137



Staff Accomplishments

2008-2009 CARE Awards: Celebrate Achievement – Reward Excellence

Karen Baynham	Career Services Coordinator, Career Center
Kristen Blakely	Coordinator of Special Programs, Office of Academic Affairs and Office of the Executive Vice President and Provost
Janet H. Collins	Academic Adviser, School of Interdisciplinary Studies
Susan S. Kutchi	Librarian, McDermott Library
Pamela M. McElrath	Student Development Specialist, Residential Life Office
Mary Jo Rex	Academic Adviser, School of Arts and Humanities
Netreia McNulty	Multicultural Center; Created the Comet Stars program
Jacob Abraham	Manager, Computer Services, TCS. Long-time Corporate Challenge participant and Athlete of the Year in 2006
Lisa Alexander	Dispatch Communications Supervisor, Police Department
Corina Cantua	Academic Advisor, School of Management
Linda Maute	Administrative Associate, School of Engineering and Computer Science
Alison Rackler	Enrollment Services Processor

CAMPUS MAP - PROJECT LOCATIONS

2009-2013

Student Housing – Dedicated 9/10/09



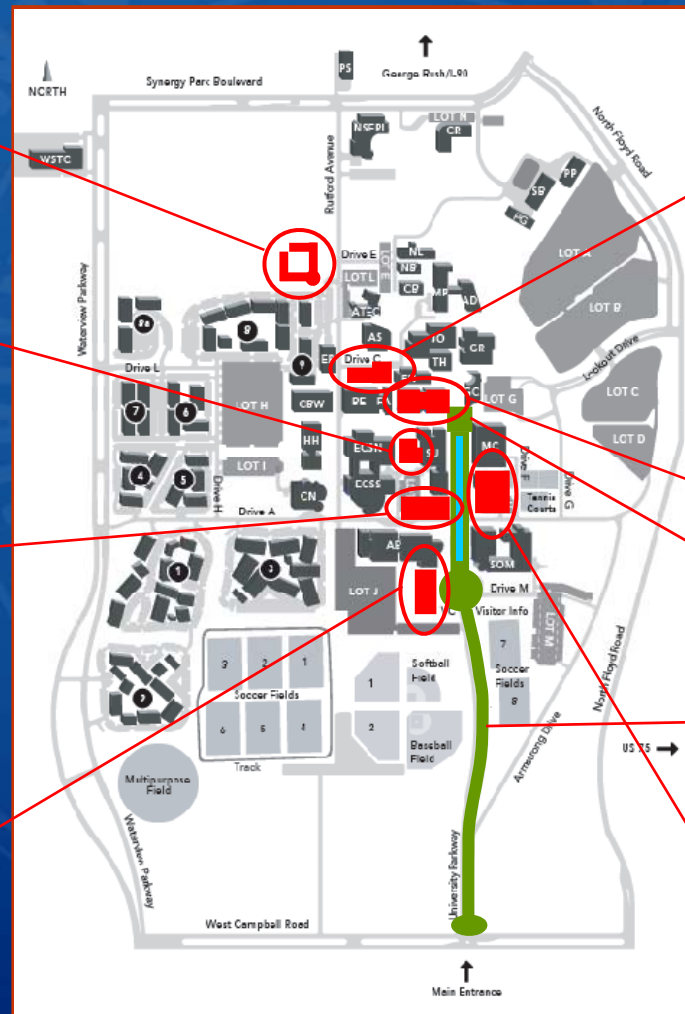
Student Dining – Dedicated 9/10/09



Student Services Building



Campus Services & Bookstore



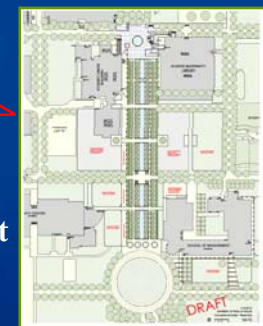
MSET: Math, Science & Engineering Teaching - Learning Center



Founders Renovation



Campus Landscape Enhancement Project



Arts and Technology Building
(In Programming; No Rendering Available)

STUDENT HOUSING

Architect:

Jacobs Carter and Burgess

Delivery Method: Construction Manager at Risk
Austin Commercial L.P.

Cost:

\$29,200,000 Total Project Cost

Size:

148,348 Gross Square Feet

Cost per Square Foot:

\$197/SF New Construction

Housing Cost per Bed @ 400 Beds \$57,690

Parking Cost per Space @ 200 Spaces \$ 3,156

Funding:

\$29,200,000 Revenue Financing System Bonds

Construction Start: April 28, 2008

Groundbreaking: May 2008

Status: **Complete**



DINING FACILITY

Architect:

Jacobs Carter and Burgess

Delivery Method: Construction Manager at Risk
Austin Commercial L.P.

Cost:

\$8,600,000 Total Project Cost

Size:

30,113 Gross Square Feet

Cost per Square Foot:

\$232/SF New Construction

\$111/SF Repair and Renovation

Funding:

\$8,600,000 Revenue Financing System Bonds

Construction Start: April 28, 2008

Groundbreaking: May 2008

Status: **Complete**



MATH, SCIENCE, AND ENGINEERING TEACHING-LEARNING CENTER

Architect:

Kell Munoz Architects

Delivery Method: Competitive Sealed Proposal
Adolfson - Peterson

Cost:

\$29,700,000 Total Project Cost

Size:

73,956 Gross Square Feet

Cost per Square Foot

\$402/SF New Construction

Funding:

\$24,300,000 Permanent University Fund Bonds

\$5,400,000 Revenue Financing System Bonds

Anticipated Construction Start: October 15, 2008

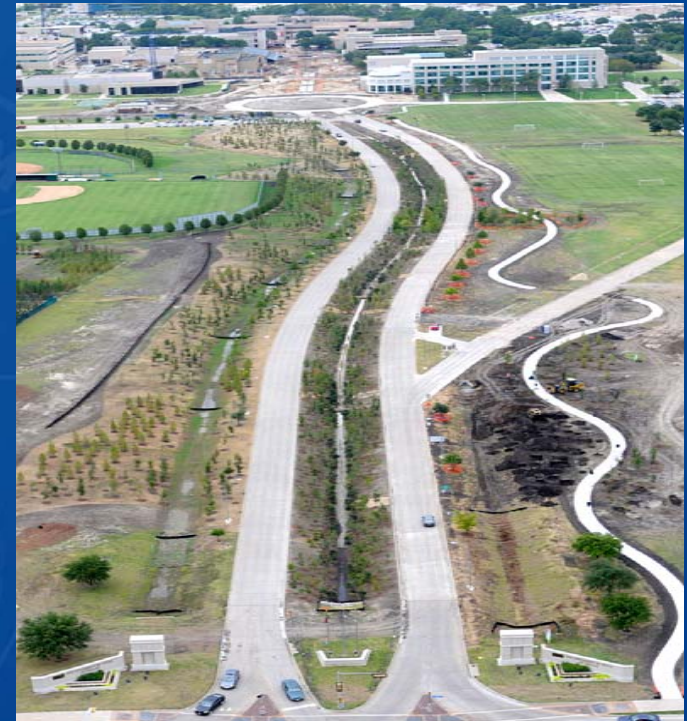
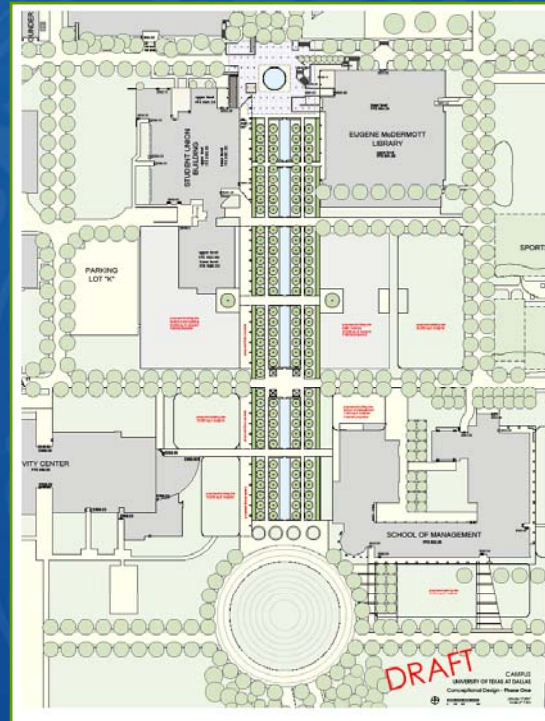
Groundbreaking: October 2008

Anticipated Completion Date: May 31, 2010



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CAMPUS LANDSCAPE ENHANCEMENT



Architect: Peter Walker & Partners, Landscape Architects

Anticipated Construction Start: October 2008

Delivery Method: Construction Manager at Risk
Austin Commercial L. P.

Groundbreaking: November 2008

Cost: \$30,000,000 Enhanced Project Scope

Anticipated Completion Date: Spring 2010

FOUNDERS RENOVATION

Architect:

F&S Partners, Architects

Delivery Method:

Competitive Sealed Proposal

Cost:

\$27,793,750 Total Project Cost

Size:

160,700 Gross Square Feet

Cost per Square Foot:

\$173/Sq. Ft.

Funding:

\$5,800,000 Permanent University Fund Bonds

\$21,993,750 Tuition Revenue Bonds

Anticipated Construction Start: November 2008

Anticipated Completion Date: Summer 2010



STUDENT SERVICES BUILDING

Architect:

Perkins + Will and Peter Busby

Delivery Method: Construction Manager at Risk
Hill and Wilkinson

Cost:

\$27,500,000 Total Project Cost

Size:

75,804 Gross Square Feet

Cost per Square Foot:

\$305/Sq. Ft.

Funding:

\$27,500,000 Revenue Financing System Bonds

Construction Start: May 2009

Groundbreaking: Spring 2009

Anticipated Completion Date: August 2010



ARTS AND TECHNOLOGY BUILDING

Architect:

Design Competition

Delivery Method: Construction Manager at Risk

Cost:

\$60,000,000 Total Project Cost

Anticipated Construction Start: August 2010

Anticipated Completion Date: January 2013

In Programming; rendering to come.

CAMPUS SERVICES AND BOOKSTORE

Architect: Page Southerland Page

Anticipated Start Date: April 27, 2010

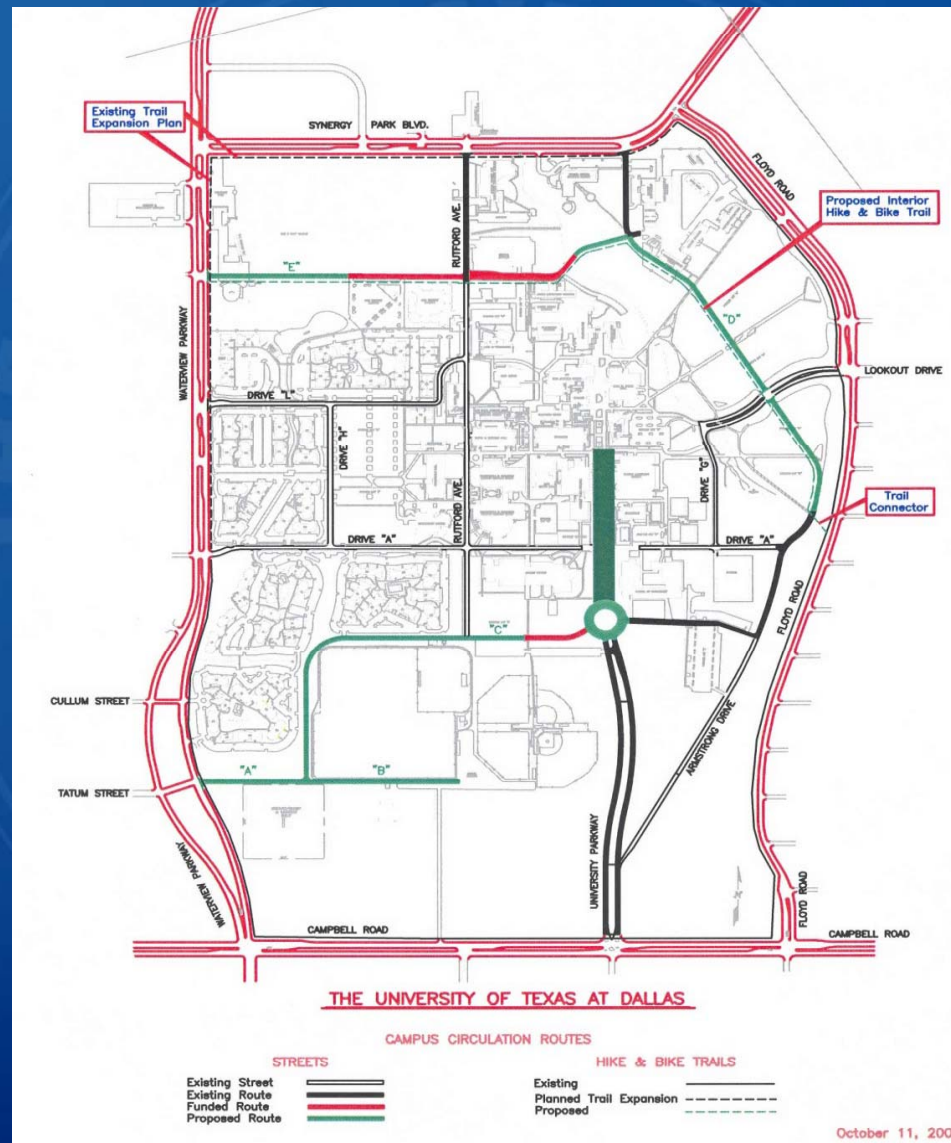
Project Cost: \$9,250,000

Anticipated Completion Date: April 15, 2011

Size: 32,150 gross square feet



Campus Enhancement, Loop Road



Project *Gemini*

Implementing State-of-the-Art Business Systems using PeopleSoft Application Software and Oracle Technology

- Implemented Student System in 2009
- Finance and Human Capital Management live by December 1, 2010
- Best-in-class Procurement System (SciQuest)
- Data Warehouse and Dashboard Reporting

System implementation is accompanied by extensive business process re-engineering effort using Lean Methodology

LEAN INITIATIVE

Systematically *identifying* and *eliminating* inefficiency

- FY2010 budget preparation automated, saving 10,000 sheets of paper
- Bank reconciliation time reduced from 120 hours per month to 32 hours per month = 1,052 hours saved annually
- Document housing/sharing software, OnBase, saves time, storage space and paper/ink. Enrollment Management stored more than 100,000 documents during the past year clearing floor space for additional staff
- Basic office phone service directly billed to Telecommunications, eliminating monthly billings and account reconciliations

CUSTOMER SERVICE INITIATIVE

Guiding principles:

- Integrity
- Innovation
- Stewardship
- Commitment
- Results

Products of committee:

- Student move-in assistance
- Assistance on the first day of class
- Customer Service certification classes with 50 trained or in training and 20+ wait listed

CHALLENGES AND OPPORTUNITIES IN 2009-10

- ✓ We're on track to achieving our goals
- Key to success: Excellence plus growth – our challenge is scale
- Critical tactics:
 - Recognize and reward excellence
 - Growth in academic and research infrastructure and space
 - Continued growth of academic degree programs & enrollment
 - Continued growth of faculty and staff
 - Private funds to support differentiated excellence
 - Manage costs for efficiencies
 - Tell our story better
- Sense of urgency in seizing our opportunity, but patience with results
- Concern about next legislative biennium

Special Announcement



In recognition of the outstanding achievements and hard work of the UT Dallas staff, the University will close Monday, December 21, 2009

Enjoy the two-week winter break!

THE UNIVERSITY OF TEXAS AT DALLAS



CREATING THE FUTURE